

29 December 1954

MEMO FOR THE RECORD OF THE CLARK COMMITTEE

1. Colonel Miller spoke at great length<sup>25X1A</sup> in the privacy of his office today (following a brief visit to the [REDACTED] Office) attempting to marshall his thoughts and impressions of the DDI, since this week terminates his exposure to this phase of the Agency's activities. As he has previously stated, he feels that the DDP should be abolished, and its cold-war aspects turned over to the Department of Defense, specifically CIS. He feels that the only vestige of DDP which should be retained would be something called "Foreign Intelligence Collection", or an over-covert method of overseas intelligence acquisition. In this respect he feels that CIA should maintain teams of overseas personnel, under some official cover, collecting on-the-spot intelligence, rather than having to collect such material domestically<sup>25X1A</sup> from overseas sources. He did not infer that this should replace [REDACTED] [REDACTED] but rather to augment them. For instance, he saw no necessity for State Department's overseas collection efforts in the field of Scientific Intelligence, but felt rather that this should be done by trained CIA personnel on the spot.

25X1A

2. Since, in his estimation, he feels that the Agency's principle responsibility is that of amassing background information, coming up with estimates and surveys as requested; he looks upon the collection efforts of DDP and DDI as fundamental. Since this is so, he reasons that requirements are the most important tools in our possession. He has gained the impression that masses of requirements are put out at random by independent offices and branches, and that although OCD is charged with supervising same, he feels they are in actuality acting as merely a clearing house. In this respect he strongly advocates the establishment of an office (for the entire Agency) to be known as the "Office of Requirements Control", to screen each and every requirement for all offices, to ride herd on indiscriminat or useless requests for requirements, and to see to it that the time devoted to collection is in the interest of economy of effort and end results obtained. Where practical, he feels that all information obtained should be responsive to a definite need and one of importance, although he accepts the fact that competent sources are not always available. This will doubtless be raised in future sessions with the DDI.

3. He also said one rather unique thing, mainly that Admiral Connally advocated forcing foreign nations (receiving financial aid from this country) to give us information free in return. According to him, Connally thinks we are paying far too much for what is ours by right of indebtedness.

EYES ONLY

4. During the afternoon, spent with the DDI, Colonel Miller discussed his main points of questioning, which followed to a fair extent, his morning's discussion. These fell into the following categories:

- a. His recommendation that Basic Intelligence be created as a separate office, with an Assistant Director, thereby giving it more prestige and scope. He feels that along with current intelligence and national estimates that this is equal in importance.
- b. That ONE and OCI be physically allied more closely, but not absorbed into one another.
- c. That greater importance be given the preparation of National Intelligence Digests, and the maintenance thereof. He feels this is "hidden three feet down" at the moment.
- d. A more expansive library, encompassing the published materials of both DDP and DDI. Miller feels we are not performing our prescribed task, by withholding much information from our normal consumers, which he feels could be rectified by disguising the information in some manner, yet not disfiguring it.
- e. He wonders if OSI couldn't be transformed into more of a collector of intelligence rather than a collector of estimates. He is very proud of the nuclear energy division of OSI and feels this should be reflected in other vestiges of the office's endeavors (i.e., guided missiles, [redacted] etc.). He advocates a "Pack to the SIC" movement.

25X1A

5. Colonel Miller wound up the day by saying how sold he was on the Agency and especially DDI, but asked for all of our recommended improvements or changes for the better which he would incorporate in his report to the Commission, recommending approval. Again, he would like us to write his report for him!

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cc:



Inspector General

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2. Since, in his estimation, he feels that the Agency's principle responsibility is that of amassing background information, coming up with estimates and surveys as requested; he looks upon the collection efforts of DDP and DDI as fundamental. Since this is so, he reasons that requirements are the most important tools in our possession. He has gained the impression that masses of requirements are put out at random by independent offices and branches, and that although OCD is charged with supervising same, he feels they are in actuality acting as merely a clearing house. In this respect he strongly advocates the establishment of an office (for the entire Agency) to be known as the "Office of Requirements Control", to screen each and every requirement for all offices, to ride herd on indiscriminat or useless requests for requirements, and to see to it that the time devoted to collection is in the interest of economy of effort and end results obtained. Where practical, he feels that all information obtained should be responsive to a definite need and one of importance, although he accepts the fact that competent sources are not always available. This will doubtless be raised in future sessions with the DDI.

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the Central Intelligence Agency.

Date 5/5/92

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~~EYES ONLY~~

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- e. He wonders if OSI couldn't be transformed into more of a collector of intelligence rather than a collector of estimates.  
[REDACTED]

He advocates a "Back to the SIC" movement.

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[REDACTED]  
cc: [REDACTED]

Inspector General